

Committee Charter

NAME: LEADERS: Adopted: Reviewed:

Provider Network Management Committee MSHN Director of Provider Network Management April 21, 2014 **11/25/2020** 

This charter shall constitute the structure, operation, membership and responsibilities of the Mid-State Health Network (MSHN) Provider Network Management Committee (PNMC).

<u>Purpose of the Provider Network Management Committee</u>: PNMC is established to provide counsel and input to Mid-State Health Network (MSHN) staff and the Operations Council (OC) with respect to regional policy development and strategic direction. Counsel and input will typically include: 1) network development and procurement, 2) provider contract management (including oversight), 3) provider qualifications, credentialing, privileging and primary source verification of professional staff, 4) periodic assessment of network capacity, 5) developing inter- and intra-regional reciprocity systems, and 6) regional minimum training requirements for administrative, direct operated, and contracted provider staff. In fulfilling its charge, the PNMC understands that provider network management is a Prepaid Inpatient Health Plan function delegated to Community Mental Health Service Programs (CMHSP) Participants. Provider network management activities pertain to the CMHSP direct operated and contract functions.

<u>Responsibilities and Duties</u>: The responsibilities and duties of the PNMC include the following:

- Advise MSHN staff in the development of regional policies for Provider Network Management;
- Establish regional priorities for training and establish training reciprocity practices for (CMHSP) Subcontractors;
- Support development of regional PNM monitoring tools to support compliance with rules, laws, and the PIHPs Medicaid contract with MDHHS.
- Provide requested information and support development of periodic Network Adequacy Assessment;
- Monitor results of retained functions contract for Network Adequacy Assessment;
- Support development and implementation of a Regional Strategic Plan as it relates to Provider Network Management functions;
- Establish regionally standardized contract templates and provider performance monitoring in support of reciprocity policy;
- Recommend and deploy strategies to ensure regional compliance with credentialing and recredentialing activities in accordance with MDHHS and MSHN policy; and
- Recommend and deploy strategies to ensure regional compliance with ensuring provider qualifications requirements are verified for all non-licensed independent practitioners.

#### **Decision-Making Context and Scope**

- 1. The PNMC provides counsel and input to the MSHN OC and the Chief Executive Officer (CEO). Committee input is related to the defined purpose and may be strategic, operational or improvement focused in nature.
- 2. MSHN Board of Directors, CEO and Operations Council (OC) are the final authority for matters involving strategic plan (Mission, Vision, Values and Board Ends/Results), Board policy and budget.
- 3. The CEO reserves final decision-making authority for operational matters.

4. Members of the PNMC will strive for consensus. When consensus is not immediately reached, discussion will continue to reword, resolve, or propose a resolution. If consensus cannot be reached a vote will be taken. The vote will be accompanied by a majority and minority opinion, and a MSHN Deputy Director recommendation to the CEO and OC.

<u>Defined Goals, Monitoring, Reporting and Accountability</u>: The PNMC shall establish goals consistent with the MSHN Strategic Plan and to support compliance with the MDHHS – PIHP contract including:

- 1. Completion of a Regional Network Adequacy Assessment;
- 2. Development of reciprocity agreements for sub-contract credentialing/re-credentialing, training, performance monitoring, and standardized contract language;
- **3.** Maintain a regional training plan in accordance with state requirements as identified in the MDHHS/MSHN Specialty Supports and Services Contract.

# <u>Membership</u>

- 1. The PNMC shall be comprised of CMHSP Participant member staff, the MSHN Director of Provider Network Management Systems and other designated MSHN staff as required.
- 2. CMHSP designees become members of the PNMC through appointment by MSHN OC and as recommended by the CMHSP Participant CEO.
- 3. Membership shall be representative of the MSHN Region with each CMHSP having one vote.
- 4. Alternates may attend and speak with the power granted by their CEO.
- 5. Others in attendance by invitation (not regularly attending), should have a clearly defined purpose for attendance, are not intended to offer commentary on other agenda topics, and shall be excused when they have completed their purpose for meeting attendance. Subject matter expert (SME) may be invited by the PNMC for a specific agenda topic and shall only participate during the related topic.

## Roles and Responsibilities

- Chairperson Prepares the agenda, runs the meeting and maintains order; serves as the point of contact for the committee; is accountable for representing the committee and making reports on behalf of the committee. The assignment of chairperson shall be on an annual term and established on a voluntary basis. MSHN staff will facilitate agenda preparation and distribution of materials with the Chairperson.
- 2. Vice Chairperson Assists with chairperson duties detailed above. The assignment of Vice-Chairperson shall be on annual rotation and established on a voluntary basis.
- **3.** Recorder –The recorder and shall prepare the "Meeting Snapshot of Key Decisions and Actions" following each meeting. The recorder shall rotate per meeting in alphabetical order.
- 4. Member An appointed member is a voting member. All members shall participate in the PNMC in accordance with established ground rules.

Member Conduct/Ground Rules: Members of the MSHN PNMC seek a meeting culture that is professional,

productive, and comfortable. To that end, the following ground rules have been adopted:

- 1. Respect of others
  - Only one person speaks at a time; no one will interrupt while someone is speaking.
  - Each person expresses their own views, rather than speaking for others at the table or attributing motives to them.

- No sidebars or end-runs.
- Members will avoid grandstanding (i.e., extended comments/speaking), so that everyone has a fair chance to speak.
- No personal attacks. "Challenge ideas, not people."
- Everybody will seek to focus on the merits of what is being said, making a good faith effort to understand the concerns of others. Questions of clarification are encouraged. Disparaging comments are discouraged. Each person will seek to identify options or proposals that represent shared interests, without minimizing legitimate disagreements. Each person agrees to do their best to take account of the interests of the group as a whole.
- 2. Meeting Efficiency
  - The agenda and related materials will be distributed in advance of the meeting.
  - Members are prepared for the agenda content and have completed related assignments on time.
  - Everybody agrees to make a strong effort to stay on track with the agenda and to move the deliberations forward.
  - Members share equally in the work of the body.
- 3. Decision Making
  - Members are respectful of the defined decision-making protocol and support decisions made of the body even when presenting a minority view.
  - Each person reserves the right to disagree with any proposal and accepts responsibility for offering alternatives that accommodates their interests and the interests of others.
  - Everybody will follow the "no surprises" rule. Concerns should be voiced when they arise, not later in the deliberations.

## Meetings

- 1. Regular Meetings: Meetings will occur monthly.
- 2. Special/Subcommittee Meetings: Special meetings of the PNMC will occur as deemed necessary to conduct the work of the PNMC. Special Meetings may be call by the Chairperson or MSHN staff.
- **3.** Attendance at Meetings: Regular attendance of all members is essential to the effective operations of the PNMC. Attendance can be in person, via conference call, by Webx, or videoconference.
- 4. Agenda: The agenda shall be prepared by the MSHN committee liaison in consultation with the Chairperson. When possible, the agenda and related materials shall be distributed electronically and in advance of the meeting to provide sufficient opportunity for committee member meeting preparation.
- 5. Location: Meetings of the PNMC will typically be held via teleconference. In person meetings, if needed, will take place at GIHN, in Alma.

#### OC Annual Evaluation Process

- a. Past Year's Accomplishments (FY20):
  - Addressed findings from HSAG audit, specific to provider credentialing and recredentialing systems; revised policies and procedures
  - Continued to refine and support the statewide and intra-regional provider performance monitoring protocols resulting in improved provider performance and administrative efficiencies;
  - Implemented an intra-regional provider performance monitoring protocol for ABA/Autism provider network; continued regional provider performance monitoring for Fiscal Intermediary and Inpatient Psychiatric Services;
  - Establish relevant key performance indicators for the PNMC scorecard;
  - Continued to monitor and refine regional provider directory to ensure compliance with managed care rules;
  - Reviewed, revised, and issued regional contracts for Autism/ABA, Inpatient Psychiatric, and Fiscal Intermediary Services;
    - Improved coordination with regional recipient rights officers to support contract revisions;
  - Began implementation of statewide training reciprocity plan within the MSHN region;
  - Development of regional training coordinators workgroup to support implementation;
  - Began the development of regional web-based provider application;
  - Provided input into PCE Provider Management Module enhancements.
- b. Upcoming Goals (FY21):
  - Address recommendations from the 2020 assessment of Network Adequacy as it relates to provider network functions; update the Assessment of Network Adequacy to address newly identified needs;
  - Develop an action plan to address repeat findings related to provider credentialing and recredentialing process requirements through training/technical assistance and monitoring; monitoring and oversight of CMHSPs demonstrate improvement in credentialing and credentialing systems;
  - Establish relevant key performance indicators for the PNMC scorecard;
  - Monitor and implement Electronic Visit Verification as required by MDHHS;
  - Initiatives to support reciprocity:
    - o Contracting:
      - Develop regionally standardized boilerplate and statement of work for: Therapeutic Camps, Community Living Supports, Residential, Vocational
    - o Procurement:
      - Fully implement the use of a regional web-based provider application;
      - Publish provider selection processes on MSHN web;
    - o Monitoring:
      - Fully implement specialized residential reciprocity provider monitoring plan;
    - o Training:
      - All CMHSPs will have 100% of applicable trainings vetted in accordance with the training reciprocity plan;
  - Advocate for direct support professionals to support provider retention (e.g. wage increase; recognition)