

Fiscal Year (FY) 2026 Budget Presentation

Leslie Thomas, Certified Public Accountant (CPA)

Chief Financial Officer (CFO)

Mid-State Health Network

530 W. Ionia Ste F.

Lansing, MI 48933

Joseph Sedlock, Chief Executive Officer (CEO)

Amanda Ittner, Deputy Director (DD)

REVENUE ESTIMATES

- Michigan Department of Health and Human Services (MDHHS) along with Milliman its actuarial firm issued FY 26 changes to rate development however rate certification information was not available to produce revenue estimates. Key changes and unknown factors to FY 26 rates will include:
 - Certified Community Behavioral Health Clinic (CCBHC) Prospective Payment System (PPS-1) rates Beginning 10.1.25, CCBHC will move to a fee-for-service arrangement with MDHHS for each daily visit provided. This funding will no longer flow through MSHN. As such, MDHHS will likely reduce MSHN's FY 26 capitation by about \$49 M to support CCBHC PPS-1 payments, which is approximately the amount used to support FY 25 services. The CCBHC supplemental revenue which is cost settled with the Community Mental Health Service Programs (CMHSPs), will also be removed from MSHN's revenue. This removal has a net effect of zero as the supplemental payments were merely pass throughs to the participating CMHSPs. Lastly, mid-year CCBHC rate adjustments could negatively impact the Region's revenue as the planned reduction in capitation is an estimate. On the other hand, there is also the potential for an increased overall budget surplus if the mid-year calculations show capitation needed to support CCBHC services were overstated.
 - Prepaid Inpatient Health Plan (PIHP) Entity Specific Factors Each PIHP will have its own entity factor which should be favorable to MSHN's future rates. This will allow MDHHS to evaluate expense and enrollment changes specific to MSHN's region and assign revenue rates accordingly.
 - > The one unknown relates to a potential mandated increase by MDHHS in Community Living Supports (CLS) provider reimbursement rates. CMHSPs budgeted their current reimbursement rates.
- PIHP Finance Staff used FY 25 projected revenue as the basis for FY 26. The calculations were adjusted to remove CCBHC revenue. In addition, FY 25 projected enrollment figures were used.
- Medicaid Savings Carryforward The amended FY 25 rates will result in MSHN having a projected carryforward into FY 26 of more than \$9 M.
- As in previous FYs, MSHN will continue its review of revenue and expense estimates several times throughout the FY. Review processes ensure the region can identify anticipated cost overruns or projected surpluses and facilitates future fiscal planning.

FY 2026 Regional Operating Revenue

| | FY2025 | FY2026 | FY2026 | Notes |
|--|----------------|-----------------|------------------|--|
| | Amended Budget | Original Budget | Increase | Notes |
| | Amenaca baaget | Oliginal baaget | (Decrease) from | |
| | | | Amended | |
| | | | Budget | |
| | | | Duuget | |
| | | | | |
| REVENUES | | | | |
| Prior Year Savings | \$ - | \$ 9,887,364 | \$ 9,887,364 | |
| Medicaid Capitation SP/iSPA MH | 465,706,129 | 427,560,111 | (38,146,019) | |
| Healthy Michigan Plan Capitation MH | 58,672,261 | 50,962,404 | (7,709,857) | Budget based on FY2025 capitation rates with |
| Medicaid Waivers (HSW, SED, CWP) | 139,254,365 | 139,254,365 | - | adjustment for change in CCBHC process; FY2026 rates |
| Medicaid Capitation Autism | 95,167,957 | 95,167,957 | - | were not available at the time of budget development |
| Medicaid Capitation SP/iSPA SUD | 17,586,680 | 17,586,680 | - | |
| Healthy Michigan Plan Capitation SUD | 29,290,509 | 29,290,509 | - | |
| CCBHC Supplemental Payments | 65,031,690 | - | (65,031,690) | Budget based on change in CCBHC process |
| Medicaid Health Homes (Behavioral and SUD) | 2 152 200 | 4.064.076 | 1 010 600 | Budget based on projected health home enrollment |
| iviedicald Health Homes (Benavioral and SOD) | 3,153,396 | 4,964,076 | 1,810,680 | (500 BHH enrollees and 600 SUDHH enrollees) |
| Community Grant and Other SUD Grants | 14,965,902 | 13,226,194 | (1,739,708) | Budget based on MDHHS allocations |
| PA2 Liquor Tax SUD | 5,153,368 | 4,991,869 | (161,499) | Budget based on OPB approved amounts |
| Hospital Rate Adjustor | 41,200,000 | 42,230,000 | 1,030,000 | Budget based on potential inpatient utilization |
| Prospital Nate Adjustor | 41,200,000 | 42,230,000 | 1,030,000 | increase |
| Performance Bonus Incentive Payment | 6,553,972 | 5,735,896 | (818,076) | Budget based on percentage of projected revenues |
| Medicaid DHS Incentive Payment | 1,505,872 | 1,505,872 | - | |
| Local Match Contribution | 1,550,876 | 1,550,876 | _ | Budget based on FY2025 amount; FY2026 amount not |
| Local Water Contribution | 1,550,670 | 1,550,670 | | available at time of budget development |
| Other Grants | 639,542 | 374,568 | (264,974) | Budget includes Veteran Navigator and Clubhouse |
| Outer Statio | · | | (201,374) | Engagement |
| Interest Income | 1,100,000 | 1,100,000 | - | |
| TOTAL REVENUE BUDGET | \$ 946,532,519 | \$ 845,388,740 | \$ (101,143,779) | |

MSHN PIHP Administrative Expenses

- FY 2026 MSHN administrative expenses are projected to decrease by \$88k from the FY 2025 Amended Budget. Administration expenses also include a 3% Market Based Adjustment for staff which is the last one from the FY 23 market analysis recommendation of 10%. The 10% adjustment was spread over three fiscal years.
 - FY 2026 Overall administrative budget represents 1.36% of total expenses or a .12% increase from the FY 2025 Amended Budget. Historically, MSHN admin has remained less than 1.55% of total expenses for the original budgets.

| FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY 25 |
|-------|-------|-------|-------|-------|-------|-------|-------|
| 1.18% | 1.42% | 1.52% | 1.42% | 1.47% | 1.30% | 1.20% | 1.27% |

FY 26 Budget does not include any new positions.

PIHP ADMINISTRATIVE EXPENSES - continued

- Expense development includes:
 - ▶ 13% average increase for employee health insurance benefits employer portion. To help offset the employee increases, MSHN offers a third zero cost plan.
 - Prior year trending for general expenses (Please note: Payroll and Human Resources Processing Costs from MSHN's Professional Employment Organization (PEO) are unchanged for FY 26).
 - ► Technology needs
 - Limited Conferences and training needs
 - Other critical items identified in staff interviews/meetings

| | FY 25 Amended | FY 26 Original | FY 26 Increase | |
|---|---------------|----------------|-----------------|---|
| | Budget | Budget | (Decrease) from | |
| | | | Amended | |
| | | | Budget | |
| ADMINISTRATION CATEGORIES: | | | | |
| Salaries and Wages | \$ 6,473,114 | \$ 6,769,805 | \$ 296,691 | |
| Employee Benefits | 2,239,443 | 2,302,712 | 63,269 | |
| Other Contractual Agreements | 714,900 | 570,900 | (144,000) | Includes contract costs such as, but not limited to, IT and access support services |
| | | | | Includes software costs such as, but not limited to, care |
| IT Subscriptions and Maintenance | 1,386,450 | 1,083,450 | (303,000) | coordination, data analytics, document sharing, |
| | | | | managed care, Microsoft Office, parity |
| Consulting Services | 106,000 | 130,000 | 24,000 | |
| Conference and Training Expense | 61,150 | 43,500 | (17,650) | |
| Human Resources Fees | 66,400 | 66,400 | - | |
| Mileage Reimbursement | 46,400 | 43,500 | (2,900) | |
| Other Expenses | 140,610 | 140,000 | (610) | |
| Building Rent Amortization | 40,186 | 40,186 | - | |
| Telephone Expense | 152,350 | 144,800 | (7,550) | |
| Office Supplies | 23,930 | 14,000 | (9,930) | |
| Printing Expense | 28,000 | 35,000 | 7,000 | |
| Meeting Expense | 26,300 | 18,250 | (8,050) | |
| Liability Insurance | 32,370 | 30,000 | (2,370) | |
| Audit Services | 35,000 | 40,000 | 5,000 | |
| OPB and Council Per Diems | 13,090 | 20,820 | 7,730 | |
| Dues and Memberships | 8,603 | 12,280 | 3,677 | |
| Legal Services | 8,000 | 8,000 | - | |
| Internet Services | 3,550 | 3,550 | - | |
| Subtotal Administration | \$ 11,605,846 | \$ 11,517,153 | \$ (88,693) | |
| Percent Administration Expenses to Total Expenses | 1.24% | 1.36% | | |

EXPENSE FIGURES

- Community Mental Health Services Programs (CMHSPs) Expense numbers submitted by eight of twelve CMHSPs exceed projected revenue. MSHN's region still reports the following cost drivers:
 - Significant Utilization Increases [Inpatient, Autism, Community Living Supports (CLS)]
 - Increased Provider Network Reimbursement Rates
 - Staff Retention/Staff Attraction
- ▶ Substance Abuse Prevention and Treatment (SAPT) providers Expense amounts are based on prior year utilization trended or negotiated contract/cost reimbursement funding levels. While MSHN's SAPT service line is experiencing some of the same concerns noted above for CMHSPs, SAPT revenue is sufficient to cover projected expenses. MSHN is not offering an increase in Fee-For-Service rates as those reimbursements were increased by 10% in FY 24 and are competitive when compared to other PIHPs.

EXPENSE FIGURES

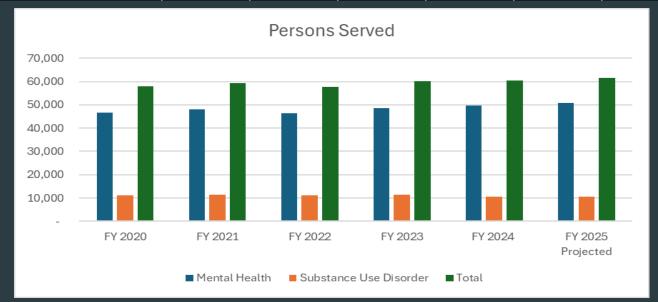
- Community Mental Health Services Programs (CMHSPs)
- Substance Abuse Prevention and Treatment (SAPT) providers

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|--|----------------|----------------|-----------------|--|
| | FY 25 Amended | FY 26 Original | FY 26 Increase | |
| | Budget | Budget | (Decrease) from | |
| | | | Amended | |
| CMHSP and SUD EXPENSES and TAXES: | | | Budget | |
| CMHSP Participant Medicaid | 624,734,609 | \$ 560,272,199 | \$ (64,462,410) | Budget based on CMHSP FY2026 budgeted expenses |
| CMHSP Participant Healthy Michigan Plan | 83,313,154 | 60,621,049 | (22,692,105) | |
| CMHSP Participant Autism | 94,918,772 | 86,573,965 | (8,344,807) | with adjustment for change in CCBHC process |
| CMUCD Destrict out Other | C F00 222 | C 700 072 | 404.740 | Budget includes Performance Bonus Incentive |
| CMHSP Participant Other | 6,599,223 | 6,790,972 | 191,749 | Payments and Clubhouse Engagement grant |
| SUD Medicaid Contracts | 15,200,000 | 16,200,000 | 1,000,000 | |
| SUD Healthy Michigan Plan Contracts | 29,000,000 | 30,000,000 | 1,000,000 | |
| Madicald Hadde Harrage (Daker Sand and Octate) | 2 522 742 | 4 222 606 | 4 740 004 | Budget based on projected health home enrollment |
| Medicaid Health Homes (Behavioral and Opioid) | 2,522,712 | 4,233,696 | 1,710,984 | (500 BHH enrollees and 600 SUDHH enrollees) |
| Community Grant and Other SUD Grants | 13,902,513 | 12,123,938 | (1,778,575) | Budget based on MDHHS allocations |
| SUD PA2 Liquor Tax | 5,153,368 | 4,991,869 | (161,499) | Budget based on OPB approved amounts |
| L INCLES OF THE | 4 550 076 | 4 550 076 | | Budget based on FY2025 amount; FY2026 amount not |
| Local Match Contribution | 1,550,876 | 1,550,876 | • | available at time of budget development |
| | 44 000 000 | 40 000 000 | 4 000 000 | Budget based on potential inpatient utilization |
| Hospital Rate Adjustor | 41,200,000 | 42,230,000 | 1,030,000 | increase |
| Insurance Provider Assessment | 6,944,082 | 6,944,082 | - | Budget adjusted based on annual assessment |
| Subtotal CMHSP and SUD Expenses and Taxes | \$ 925,039,309 | \$ 832,532,646 | \$ (92,506,663) | |

Additional Expense Information

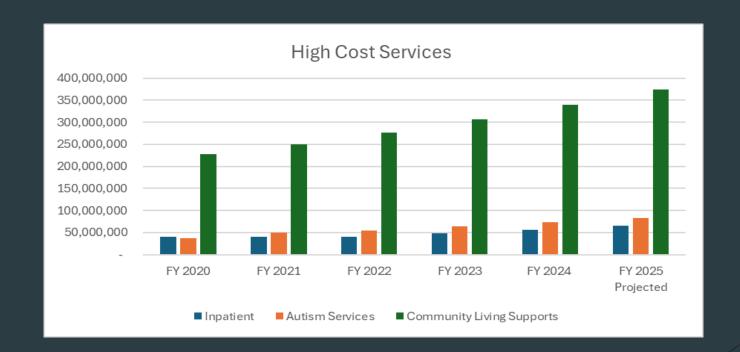
MSHN's region is experiencing increases in the total number of individuals served as well as significant utilization increases in high-cost services. These trends are illustrated in the next two graphs:

| PERSONS SERVED | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 Projected |
|------------------------|---------|---------|---------|---------|---------|----------------------|
| Mental Health | 46,751 | 47,989 | 46,390 | 48,690 | 49,780 | 50,894 |
| Substance Use Disorder | 11,190 | 11,249 | 11,138 | 11,409 | 10,506 | 10,506 |
| Total | 57,941 | 59,238 | 57,528 | 60,099 | 60,286 | 61,400 |



Additional Expense Information cont.

| EXPENSE | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 Projected |
|---------------------------|-------------|-------------|-------------|-------------|-------------|----------------------|
| Inpatient | 39,631,670 | 40,102,531 | 40,232,742 | 48,853,033 | 56,255,550 | 64,779,743 |
| Autism Services | 37,462,314 | 49,981,953 | 54,443,032 | 64,329,996 | 73,276,505 | 83,467,224 |
| Community Living Supports | 227,421,723 | 250,395,362 | 276,930,807 | 306,801,199 | 338,890,255 | 374,335,581 |
| Total | 304,515,707 | 340,479,846 | 371,606,581 | 419,984,228 | 468,422,310 | 522,582,547 |



FY 2026 Regional Budget Summary

| Revenue | | | | | | |
|-------------------|----------------|------------|--|--|--|--|
| Category | Amount | % of Total | | | | |
| Behavioral Health | \$ 776,111,242 | 91.81% | | | | |
| SAPT | \$ 67,802,930 | 8.02% | | | | |
| Other | \$ 1,474,568 | 0.17% | | | | |
| Total | \$ 845,388,740 | 100.00% | | | | |

| Expense | | | | | | |
|-------------------|----------------|------------|--|--|--|--|
| Category | Amount | % of Total | | | | |
| Behavioral Health | \$ 717,733,468 | 85.03% | | | | |
| SAPT | \$ 65,625,096 | 7.78% | | | | |
| Taxes | \$ 49,174,082 | 5.83% | | | | |
| Admin | \$ 11,517,153 | 1.36% | | | | |
| Total | \$ 844,049,799 | 100.00% | | | | |

FY 26 Rev over Exp is \$1,338,942; FY 25's Internal Service Fund (ISF) Beginning Balance equals \$35,570,054. Pending final FY 26 rates and other factors previously mentioned in this presentation, a portion of the ISF may be used to cover expenses exceeding total revenue.