

**Michigan Department of Health and  
Human Services**

**State Fiscal Year 2018  
Validation of Performance Measures  
for Region 5—Mid-State Health Network**

*Behavioral Health and Developmental Disabilities Administration  
Prepaid Inpatient Health Plans*

*September 2018*



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## Validation of Performance Measures

### Validation Overview

The Michigan Department of Health and Human Services (MDHHS) oversees and administers the Medicaid program in the state of Michigan. In 2013, MDHHS selected ten behavioral health managed care organizations (MCOs) to serve as prepaid inpatient health plans (PIHPs). The PIHPs are responsible for managing Medicaid beneficiaries' behavioral healthcare, including authorization of services and monitoring of health outcomes and standards of care. The PIHPs serve members directly or through contracts with providers and community mental health services programs (CMHSPs).

The Centers for Medicare & Medicaid Services (CMS) requires that states, through their contracts with PIHPs, measure and report on performance to assess the quality and appropriateness of care and services provided to members. Validation of performance measures is one of three mandatory external quality review (EQR) activities that the Medicaid managed care regulations released on May 6, 2016 (as described in the Code of Federal Regulations [CFR], 42 CFR §438.358[b][2]) requires state Medicaid agencies to perform.

The purpose of performance measure validation (PMV) is to assess the accuracy of performance indicators reported by PIHPs and to determine the extent to which performance indicators reported by the PIHPs follow state specifications and reporting requirements. According to CMS' *EQR Protocol 2: Validation of Performance Measures Reported by the MCO: A Mandatory Protocol for External Quality Review (EQR)*, Version 2.0, September 1, 2012,<sup>1</sup> the mandatory PMV activity may be performed by the State Medicaid agency, an agent that is not an PIHP, or an external quality review organization (EQRO).

To meet the PMV requirements, MDHHS has contracted with Health Services Advisory Group, Inc. (HSAG), the EQRO for MDHHS, to conduct the PMV for each PIHP, validating data collection and reporting processes used to calculate performance indicator rates. MDHHS developed a set of performance indicators that the PIHPs are required to calculate and report.

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<sup>1</sup> Department of Health and Human Services, Centers for Medicare & Medicaid Services. *EQR Protocol 2: Validation of Performance Measures Reported by the MCO: A Mandatory Protocol for External Quality Review (EQR)*, Version 2.0, September 2012. Available at: <https://www.medicaid.gov/medicaid/quality-of-care/downloads/eqr-protocol-2.pdf>. Accessed on: Jan 29, 2018.

## Prepaid Inpatient Health Plan (PIHP) Information

Information about **Mid-State Health Network** appears in Table 1.

**Table 1—Mid-State Health Network Information**

<b>PIHP Name:</b>	Mid-State Health Network
<b>PIHP Site Visit Location:</b>	530 W. Ionia Street, Suite F Lansing, MI 48933
<b>PIHP Contact:</b>	Kim Zimmerman
<b>Contact Telephone Number:</b>	517.657.3018
<b>Contact Email Address:</b>	<a href="mailto:kim.zimmerman@midstatehealthnetwork.org">kim.zimmerman@midstatehealthnetwork.org</a>
<b>Site Visit Date:</b>	July 17, 2018

## Performance Indicators Validated

HSAG validated a set of performance indicators that were developed and selected by MDHHS for validation. The reporting cycle and measurement period were specified for each indicator by MDHHS. Table 2 lists the performance indicators calculated by the PIHPs for specific populations for the first quarter of Michigan SFY 2018, which began October 1, 2017, and ended December 31, 2017. Table 3 lists the performance indicators calculated by MDHHS, each with its specific measurement period. The indicators are numbered as they appear in the MDHHS Codebook.

**Table 2—List of Performance Indicators Calculated by PIHPs**

Indicator		Sub-Populations	Measurement Period
#1	The percentage of Medicaid beneficiaries receiving a pre-admission screening for psychiatric inpatient care for whom the disposition was completed within three hours.	<ul style="list-style-type: none"> <li>Children</li> <li>Adults</li> </ul>	First Quarter SFY 2018
#2	The percentage of new Medicaid beneficiaries during the quarter receiving a face-to-face assessment with a professional within 14 calendar days of a non-emergency request for service.	<ul style="list-style-type: none"> <li>MI-Adults</li> <li>MI-Children</li> <li>DD-Adults</li> <li>DD-Children</li> <li>Medicaid SA</li> </ul>	First Quarter SFY 2018
#3	The percentage of new Medicaid beneficiaries during the quarter starting any needed ongoing service within 14 days of a non-emergent face-to-face assessment with a professional.	<ul style="list-style-type: none"> <li>MI-Adults</li> <li>MI-Children</li> <li>DD-Adults</li> <li>DD-Children</li> <li>SA-Adult</li> </ul>	First Quarter SFY 2018
#4a	The percentage of discharges from a psychiatric inpatient unit during the quarter that were seen for follow-up care within 7 days.	<ul style="list-style-type: none"> <li>Children</li> <li>Adults</li> </ul>	First Quarter SFY 2018
#4b	The percentage of discharges from a substance abuse detox unit during the quarter that were seen for follow-up care within 7 days.	<ul style="list-style-type: none"> <li>Consumers</li> </ul>	First Quarter SFY 2018
#10	The percentage of readmissions of MI and DD children and adults during the quarter to an inpatient psychiatric unit within 30 days of discharge.	<ul style="list-style-type: none"> <li>MI and DD-Adults</li> <li>MI and DD-Children</li> </ul>	First Quarter SFY 2018

MI = mental illness, DD = developmental disabilities, SA = substance abuse

**Table 3—List of Performance Indicators Calculated by MDHHS**

Indicator		Sub-Populations	Measurement Period
#5	The percent of Medicaid recipients having received PIHP managed services.	<ul style="list-style-type: none"> <li>Medicaid Recipients</li> </ul>	First Quarter SFY 2018
#6	The percent of Habilitation Supports Waiver (HSW) enrollees during the quarter with encounters in data warehouse who are receiving at least one HSW service per month that is not supports coordination.	<ul style="list-style-type: none"> <li>HSW Enrollees</li> </ul>	First Quarter SFY 2018
#8	The percent of (a) adults with mental illness, the percent of (b) adults with developmental disabilities, and the percent of (c) adults dually diagnosed with mental illness/developmental disabilities served by the CMHSPs and PIHPs who are employed competitively.	<ul style="list-style-type: none"> <li>MI-Adults</li> <li>DD-Adults</li> <li>MI and DD Adults</li> </ul>	SFY 2017
#9	The percent of (a) adults with mental illness, the percent of (b) adults with developmental disabilities, and the percent of (c) adults dually diagnosed with mental illness/developmental disabilities served by the CMHSPs and PIHPs who earned minimum wage or more from any employment activities.	<ul style="list-style-type: none"> <li>MI-Adults</li> <li>DD-Adults</li> <li>MI and DD Adults</li> </ul>	SFY 2017
#13	The percent of adults with developmental disabilities served, who live in a private residence alone, with spouse, or non-relative(s).	<ul style="list-style-type: none"> <li>DD-Adults</li> </ul>	SFY 2017
#14	The percent of adults with serious mental illness served, who live in a private residence alone, with spouse, or non-relative(s).	<ul style="list-style-type: none"> <li>MI-Adults</li> </ul>	SFY 2017

## Description of Validation Activities

### Pre-Audit Strategy

HSAG conducted the validation activities as outlined in the CMS Performance Measure Validation Protocol. HSAG obtained a list of the indicators selected by MDHHS for validation. Indicator definitions and reporting templates were provided by MDHHS to the HSAG validation team.

In collaboration with MDHHS, HSAG prepared a documentation request letter that was submitted to the PIHPs. This documentation request letter outlined the steps in the PMV process. The documentation request letter included a request for the source code for each performance indicator calculated by the PIHP, a completed Information Systems Capabilities Assessment Tool (ISCAT), any additional

supporting documentation necessary to complete the audit, a timeline for completion, and instructions for submission. HSAG responded to any audit-related questions received directly from the PIHPs during the pre-on-site phase. As part of the initial submission, HSAG also requested that each PIHP and related CMHSPs submit member-level detail files for review.

As part of the pre-on-site desk review, HSAG selected a random sample of member records from the member-level detail files and provided the selections to the PIHP. The PIHP and/or the CMHSP were required to provide the HSAG team screen shots from the source system to confirm data accuracy. HSAG communicated any follow-up questions or required clarification to the PIHP during this process.

HSAG prepared an agenda describing all on-site visit activities and indicating the type of staff (by job function and title) required for each session. This included special requests for system reviews for PIHPs and related CMHSPs, especially when multiple systems were used to collect and track measure-related data. The agendas were forwarded to the respective PIHPs prior to the on-site visit. HSAG also conducted pre-on-site conference calls with the PIHPs to discuss on-site logistics and expectations, important deadlines, and outstanding documentation; as well as to answer any outstanding ISCAT questions.

## Validation Team

The HSAG PMV team was composed of a lead auditor and several validation team members. HSAG assembled the team based on the skills required for the validation of the PIHPs' performance indicators. Some team members, including the lead auditor, participated in the on-site meetings at the PIHP location; others conducted their work at HSAG offices. Table 4 describes each team member's role and expertise.

**Table 4—Validation Team**

Name and Role	Skills and Expertise
Mariyah Badani, JD, MBA, CHCA <i>Director, Audits/State &amp; Corporate Services</i>	Management of audit department; multiple years auditing experience; certified HEDIS compliance auditor; data integration, systems review, and analysis experience.
Tanishia Bailey, BA <i>Project Manager, Audits/State &amp; Corporate Lead Auditor</i>	Multiple years of auditing, quality improvement, data review and analysis, and healthcare industry experience.
Kari Vanderslice, MBA <i>Project Manager, Audits/State &amp; Corporate Secondary Auditor</i>	Multiple years of systems analysis and implementations, quality improvement, data review and analysis, and healthcare industry experience.
Warren Harris, BS <i>Source Code Reviewer</i>	Multiple years of audit-related experience; statistics, analysis, and source code/programming language knowledge.
Tammy Gianfrancisco <i>HEDIS Manager, Audits/State &amp; Corporate Services</i>	Manager for audit department; liaison between audit team and clients; manages deliverables and timelines; coordinates source code review activities.

## *Technical Methods of Data Collection and Analysis*

The CMS PMV Protocol identifies key types of data that should be reviewed as part of the validation process. The list below indicates the type of data collected and how HSAG conducted an analysis of the data:

- **Information Systems Capabilities Assessment Tool (ISCAT)**—The PIHPs were required to submit a completed ISCAT that provided information on its information systems; processes used for collecting, storing, and processing data; and processes used for performance measure calculation. Upon receipt by HSAG, the ISCAT(s) underwent a cursory review to ensure each section was complete and all applicable attachments were present. HSAG then thoroughly reviewed all documentation, noting any potential issues, concerns, and items that needed additional clarification.
- **Source code (programming language) for performance indicators**—PIHPs that calculated the performance indicators using computer programming language were required to submit source code for each performance indicator being validated. HSAG completed line-by-line review on the supplied source code to ensure compliance with the State-defined performance indicator specifications. HSAG identified areas of deviation from the specifications, evaluating the impact to the indicator and assessing the degree of bias (if any). PIHPs that did not use computer programming language to calculate the performance indicators were required to submit documentation describing the actions taken to calculate each indicator.
- **Performance indicator reports**—HSAG also reviewed the PIHP performance indicator reports provided by MDHHS for the first quarter of SFY 2018. Previous year's reports were used along with the current reports to assess trending patterns and rate reasonability.
- **Supporting documentation**—The PIHPs submitted documentation to HSAG that provided additional information to complete the validation process, including policies and procedures, file layouts, system flow diagrams, system log files, and data collection process descriptions. HSAG reviewed all supporting documentation, with issues or clarifications flagged for follow-up. This additional documentation also included measure-level detail files provided for each indicator for data verification.

## *On-site Activities*

HSAG conducted on-site visits with each PIHP. HSAG collected information using several methods including interviews, system demonstration, review of data output files, primary source verification, observation of data processing, and review of data reports. The on-site visit activities are described as follows:

- **Opening session**—The opening session included introductions of the validation team and key PIHP staff members involved in the performance measure validation activities. Discussion during the session covered the review purpose, the required documentation, basic meeting logistics, and queries to be performed.

- **Evaluation of system compliance**—The evaluation included a review of the information systems, focusing on the processing of enrollment and disenrollment data. Additionally, HSAG evaluated the processes used to collect and calculate the performance indicators, including accurate numerator and denominator identification, and algorithmic compliance (which evaluated whether rate calculations were performed correctly, all data were combined appropriately, and numerator events were counted accurately). Based on the desk review of the ISCAT(s), HSAG conducted interviews with key PIHP staff members familiar with the processing, monitoring, and calculation of the performance indicators. HSAG used interviews to confirm findings from the documentation review, expand or clarify outstanding issues, and verify that written policies and procedures were used and followed in daily practice.
- **Overview of data integration and control procedures**—The overview included discussion and observation of source code logic, a review of how all data sources were combined, and how the analytic file used for reporting the performance indicators was generated. HSAG performed primary source verification to further validate the output files. HSAG also reviewed any supporting documentation provided for data integration. This session addressed data control and security procedures as well.
- **Primary Source Verification (PSV):** HSAG performed additional validation using PSV to further validate the output files. PSV is a review technique used to confirm that the information from the primary source matches the output information used for reporting. Each PIHP and CMHSP provided HSAG with measure-level detail files which included the data the PIHPs had reported to MDHHS. HSAG selected a random sample from the submitted data, then requested that the PIHPs provide proof-of-service documents or system screen shots that allowed for validation against the source data in the system. During the pre-on-site and on-site review, these data were also reviewed for verification—both live and using screen shots in the PIHPs’ systems, which provided the PIHPs an opportunity to explain processes regarding any exception processing or any unique, case-specific nuances that may not impact final indicator reporting. Instances could exist in which a sample case is acceptable based on on-site clarification and follow-up documentation provided by the PIHPs. Using this technique, HSAG assessed the PIHPs’ processes used to input, transmit, and track the data; confirm entry; and detect errors. HSAG selected cases across indicators to verify that the PIHPs have system documentation which supports that the indicators appropriately include records for measure reporting. This technique does not rely on a specific number of cases for review to determine compliance; rather, it is used to detect errors from a small number of cases. If errors were detected, the outcome was determined based on the type of error. For example, the review of one case may have been sufficient in detecting a programming language error and, as a result, no additional cases related to that issue may have been reviewed. In other scenarios, one case error detected may have resulted in the selection of additional cases to better examine the extent of the issue and its impact on reporting.
- **Closing conference**—The closing conference summarized preliminary findings based on the review of the ISCAT and the on-site visit and reviewed the documentation requirements for any post-on-site activities.

HSAG conducted several interviews with key **Mid-State Health Network** staff members who were involved with any aspect of performance indicator reporting. Table 5 displays a list of **Mid-State Health Network** key interviewees:

**Table 5—List of Mid-State Health Network Interviewees**

Name	Title
Kim Zimmerman	Director, Compliance, Mid-State Health Network
Forest Goodrich	Chief Information Officer, Mid-State Health Network
Dan Dedloff	Customer Service and Rights Specialist, Mid-State Health Network
Shyam Marar	Project Manager, Mid-State Health Network
Amanda Hogan	Deputy Director, Mid-State Health Network
Joanne Holland	Chief Information Officer, Clinton-Eaton-Ingham Community Mental Health (CEI)
Stacia Chick	Chief Financial Officer, CEI
Jason Moon	Business Analyst, CEI
Pam Flory	Reimbursement Supervisor, CEI
Suzanne Brisbois	Reimbursement Eligibility Assistant, CEI
Diana Smith	Senior Reimbursement Assistant, CEI
Lori Richardson	Information Technology (IT) Director, The Right Door for Hope, Recovery and Wellness

## Data Integration, Data Control, and Performance Indicator Documentation

Several aspects involved in the calculation of performance indicators are crucial to the validation process. These include data integration, data control, and documentation of performance indicator calculations. Each of the following sections describes the validation processes used and the validation findings. For more detailed information, please see Appendix A.

### Data Integration

Accurate data integration is essential to calculating valid performance indicators. The steps used to combine various data sources, including claim/encounter data, eligibility data, and other administrative data, must be carefully controlled and validated. HSAG validated the data integration process used by the PIHP, which included a review of file consolidations or extracts, a comparison of source data to warehouse files, data integration documentation, source code, production activity logs, and linking mechanisms. Overall, HSAG determined that the data integration processes in place at **Mid-State Health Network** were:

- ☒ Acceptable  
☐ Not acceptable

### Data Control

The organizational infrastructure of a PIHP must support all necessary information systems. Each PIHP's quality assurance practices and backup procedures must be sound to ensure timely and accurate processing of data and to provide data protection in the event of a disaster. HSAG reviewed the data control processes used by **Mid-State Health Network**, which included a review of disaster recovery procedures, data backup protocols, and related policies and procedures. Overall, HSAG determined that the data control processes in place at **Mid-State Health Network** were:

- ☒ Acceptable  
☐ Not acceptable

### Performance Indicator Documentation

Sufficient and complete documentation is necessary to support validation activities. While interviews and system demonstrations can provide supplementary information, HSAG based the majority of the validation review findings on documentation provided by the PIHP. HSAG reviewed all related documentation, which included the completed ISCAT, job logs, computer programming code, output files, work flow diagrams, narrative descriptions of performance indicator calculations, and other related documentation. Overall, HSAG determined that the documentation of performance indicator calculations by **Mid-State Health Network** was:

- ☒ Acceptable  
☐ Not acceptable

## Validation Results

HSAG evaluated **Mid-State Health Network**'s data systems for the processing of each type of data used for reporting the MDHHS performance indicators. General findings, strengths, and areas for improvement for **Mid-State Health Network** are indicated below.

### *Eligibility and Enrollment Data System Findings*

HSAG had no concerns with how **Mid-State Health Network** received and processed eligibility data.

As in prior years, **Mid-State Health Network** continued to contract with CEI to obtain and process eligibility information. CEI obtained the 834-eligibility files from the State daily and monthly using the FileZilla file transfer protocol (FTP) application software. These files were then uploaded to the SmartCare electronic health record (EHR), a StreamLine system, where the eligibility data were separated according to each CMHSP. Each CMHSP received its eligibility files via the FTP site. Providers, staff members, and PIHP affiliates performed real-time eligibility verification through the State's website, Community Health Automated Medicaid Processing System (CHAMPS). The 834-eligibility files were matched against the 820- payment files. This process helped to ensure that each member for whom a payment was received had current, matching eligibility data. Each CMHSP used its own validation process as an added quality check, which involved confirming whether a payment was received for a member to verify the accuracy of the enrollment files.

In addition, the CMHSPs' systems continued to use a built-in 270/271-verification process capability as an additional form of eligibility verification.

Adequate reconciliation and validation processes were in place to ensure that only accurate and complete eligibility and enrollment information was housed in the data systems and communicated to the CMHSPs. **Mid-State Health Network** demonstrated that eligibility effective dates, termination dates, historical eligibility spans, and identification of dual (Medicare/Medicaid) members were identified appropriately.

### *Medical Services Data System (Claims and Encounters) Findings*

HSAG identified no concerns with how **Mid-State Health Network** received and processed claims and encounters for submission to MDHHS. HSAG identified that data completeness and data quality processes used for performance indicator reporting presented some concerns; however, none of these concerns materially impacted the PIHP's ability to report performance measure data.

The processes for claims and encounters remained the same as in prior years. **Mid-State Health Network** continued to contract with CEI as its vendor for validating and submitting encounter data to the State. **Mid-State Health Network** was responsible for substance use disorder (SUD) data collection, management, and reporting. Contracted SUD providers were responsible for uploading data to CareNet, which had several validation processes to ensure that the SUD data entered were accurate. SUD

providers also reviewed claims-related error reports to ensure that appropriate claims information was entered in the EHR system. Once the SUD data were received and processed by the claims team, CEI was responsible for all SUD data reporting.

Each individual CMHSP was responsible for collecting and processing claim/encounter data. The CMHSPs logged in to the PIHP's Web portal and uploaded data files to the **Mid-State Health Network** encounter data warehouse test area. Built-in validation edits were applied to each file. After passing the validation, data files were moved to the production area. In addition, the PIHP also reviewed all submitted data files for accuracy and ran them through EDIFECS, a third-party tool, which ensured that all files were submitted in the 837-format.

Upon passing all validation processes, the data were submitted to the State. The State generated a 999-response file, confirming receipt of each submission. In addition, one week or more following the PIHP's file submission, the PIHP received a 4950-detailed response file, which included an explanation for each file and record rejection that occurred. Each CMHSP had the capability to download and review its response file from the **Mid-State Health Network** portal.

The CMHSPs identified all cases based on the description provided in the MDHHS Codebook. Each quarter, detailed and aggregate information were submitted to **Mid-State Health Network** in a Microsoft Excel spreadsheet via a secure portal. All data files were placed into a staging table, where several validations were applied to ensure data completeness and accuracy. Validated data were then placed into a calculation table to finalize the measure rates for reporting.

For performance metric production, **Mid-State Health Network** used the same process as in prior years to calculate performance indicator rates. Each CMHSP was responsible for identifying cases for inclusion in each data element (e.g., denominator, numerator, exceptions) based on the measure specifications provided in the MDHHS Codebook. Member-level detail files, along with summary rate files, were submitted to the PIHP. The files were reviewed by CEI, and any notable issues were reviewed with the CMHSPs, prior to submission to the State. However, most of the PIHP's verification and quality assurance activities were completed and additional issues identified by the PIHP after the measures were reported to the State.

During the on-site visit, HSAG identified that CEI may be underreporting select exception data for performance indicators 2, 3, 4a, and 10. The auditors identified that staff were not entering the appropriate exception reasons within the assessment for some cases. In addition, for Performance Indicator 3, HSAG identified some concerns with staff selecting incorrect drop-down box options for "no-show." However, these items did not materially impact the PIHP's ability to report performance measure data. HSAG recommended that CEI conduct additional primary source verification activities of data submitted for indicators 2, 3, 4a, and 10 to ensure adequate reporting of the performance indicators for future performance measure reporting.

## ***Behavioral Health Treatment Episode Data Set (BH-TEDS) Data Production***

**Mid-State Health Network** continued to contract with CEI as its vendor for preparing, validating, and submitting BH-TEDS data files to the State. The process of collecting BH-TEDS information remained the same as in prior years. For CEI, the BH-TEDS data were not integrated within the assessment, it was maintained as a separate paper document and provided to members to be completed during the assessment. Once completed, staff manually key in the data into the EHR system and system-edit validations are built into the online form to ensure that appropriate fields were completed. In addition, CEI reviewed error reports for the submitted BH-TEDS data and worked closely with staff and clinicians to resolve any errors identified prior to submission to the State. For The Right Door for Hope, Recovery and Wellness (Right Door), BH-TEDS data were integrated into the initial assessment and the EHR included system-edit validations to ensure that appropriate fields were completed. In addition, Right Door staff reviewed error reports for BH-TEDS data submitted to the PIHP and worked closely with staff and clinicians to resolve any errors identified prior to submission to the State.

Monthly, each CMHSP logged in to the BH-TEDS portion of the **Mid-State Health Network** data warehouse test area and uploaded its data file. Validations were performed by each CMHSP prior to moving the file to the production area of the data warehouse.

For data completeness, **Mid-State Health Network**'s vendor, CEI, validated BH-TEDS data based on the State's requirements. The PIHP submitted validated and clean BH-TEDS files to the State based on the State's requirements. After submission, the PIHP received a 5874D-detailed response file, which included explanations for any file rejections that occurred. These response files were processed and loaded into the PIHP's data warehouse. Once loaded, the response files were separated according to CMHSP and uploaded to each CMHSP's EHR system for review and correction. Each CMHSP had the ability to log in to the warehouse and obtain its corresponding response file.

**Mid-State Health Network** has not received BH-TEDS related data consistently from SUD providers as it was not tied to claims payment. SUD providers will be transitioned to use a new system which will require providers to enter BH-TEDS information during initial screening assessments.

During the on-site review, **Mid-State Health Network** described processes to identify add, change, update, and delete actions to BH-TEDS records. The PIHP described the add process for BH-TEDS as new assessment records that required BH-TEDS information. The PIHP described the submission of BH-TEDS change records as any BH-TEDS related updates or corrections to non-key fields which occurred after the initial assessment was completed by a clinician. The PIHP identified BH-TEDS records for deletion if the clinician identified a data entry error or if incorrect information was entered for a key field in the assessment.

**Mid-State Health Network** conducted training sessions for the CMHSPs to ensure that staff members and clinicians had a thorough understanding of all veteran-focused questions. The CMHSPs worked with their vendors to ensure that electronic medical records were updated to include the veteran-focused BH-TEDS questions. HSAG identified no concerns with the incorporation of the new, veteran-focused fields into the assessment.

HSAG recommends that the PIHP and the providers (CMHSPs) employ more robust data quality and reasonability checks of the BH-TEDS records, beyond the state-specified requirements, before the data are submitted to the State.

### ***PIHP Oversight of Affiliate Community Mental Health Centers***

HSAG found that **Mid-State Health Network** had sufficient oversight of its 12 CMHSPs.

**Mid-State Health Network** continued to demonstrate appropriate oversight processes for all CMHSPs. The PIHP has created a standard template document to ensure that the CMHSPs have the same understanding of how to report performance indicators and lessen the error threshold. Consistent communication and monthly committee meetings facilitated the resolution of any issues and provided opportunities to collaborate on solutions. In addition, the PIHP performed a full evaluation for each CMHSP, which included on-site desk audits and chart reviews for compliance with data capture and reporting requirements. A corrective action plan was implemented for any CMHSP that did not meet the required standard for a measure.

### ***PIHP Actions Related to Previous Recommendations and Areas of Improvement***

HSAG provided no recommendations during the SFY 2017 PMV audit; therefore, no actions were required from **Mid-State Health Network**.

## **Performance Indicator Specific Findings and Recommendations**

Based on all validation activities, HSAG determined results for each performance indicator. The CMS Performance Measure Validation Protocol identifies three possible validation finding designations for performance indicators, which are defined in Table 6. For more detailed information, please see Appendix B.

**Table 6—Designation Categories for Performance Indicators**

<b>Report (R)</b>	Indicator was compliant with the State’s specifications and the rate can be reported.
<b>Not Reported (NR)</b>	This designation is assigned to measures for which: (1) the PIHP rate was materially biased or (2) the PIHP was not required to report.
<b>No Benefit (NB)</b>	Indicator was not reported because the PIHP did not offer the benefit required by the indicator.

According to the protocol, the validation designation for each indicator is determined by the magnitude of the errors detected for the audit elements, not by the number of audit elements determined to be not compliant based on the review findings. Consequently, an error for a single audit element may result in a designation of NR because the impact of the error biased the reported performance indicator by more

than 5 percentage points. Conversely, it is also possible that several audit element errors may have little impact on the reported rate, and the indicator could be given a designation of R. Audit elements and their scoring designations (i.e., *Met*, *Not Met*, and *Not Applicable [N/A]*) can be found in Appendix A—Data Integration and Control Findings and Appendix B—Denominator and Numerator Elements. Table 7 displays the indicator-specific review findings and designations for **Mid-State Health Network**.

**Table 7—Indicator-Specific Review Findings and Designations for Mid-State Health Network**

Performance Indicator		Key Review Findings	Indicator Designation
#1	The percentage of Medicaid beneficiaries receiving a pre-admission screening for psychiatric inpatient care for whom the disposition was completed within three hours.	The PIHP calculated this indicator in compliance with MDHHS Codebook specifications.	R
#2	The percentage of new Medicaid beneficiaries during the quarter receiving a face-to-face assessment with a professional within 14 calendar days of a non-emergency request for service.	The PIHP calculated this indicator in compliance with MDHHS Codebook specifications.	R
#3	The percentage of new Medicaid beneficiaries during the quarter starting any needed on-going service within 14 days of a non-emergent face-to-face assessment with a professional.	The PIHP calculated this indicator in compliance with MDHHS Codebook specifications.	R
#4a	The percentage of discharges from a psychiatric inpatient unit during the quarter that were seen for follow-up care within 7 days.	The PIHP calculated this indicator in compliance with MDHHS Codebook specifications.	R
#4b	The percentage of discharges from a substance abuse detox unit during the quarter that were seen for follow-up care within 7 days.	The PIHP calculated this indicator in compliance with MDHHS Codebook specifications.	R
#5	The percent of Medicaid recipients having received PIHP managed services.	MDHHS calculated this indicator in compliance with MDHHS Codebook specifications.	R
#6	The percent of Habilitation Supports Waiver (HSW) enrollees during the quarter with encounters in data warehouse who are receiving at least one HSW service per month that is not supports coordination.	MDHHS calculated this indicator in compliance with MDHHS Codebook specifications.	R

Performance Indicator		Key Review Findings	Indicator Designation
#8	The percent of (a) adults with mental illness, the percent of (b) adults with developmental disabilities, and the percent of (c) adults dually diagnosed with mental illness/developmental disabilities served by the CMHSPs and PIHPs who are employed competitively.	MDHHS calculated this indicator in compliance with MDHHS Codebook specifications.	R
#9	The percent of (a) adults with mental illness, the percent of (b) adults with developmental disabilities, and the percent of (c) adults dually diagnosed with mental illness/developmental disabilities served by the CMHSPs and PIHPs who earned minimum wage or more from any employment activities.	MDHHS calculated this indicator in compliance with MDHHS Codebook specifications.	R
#10	The percentage of readmissions of MI and DD children and adults during the quarter to an inpatient psychiatric unit within 30 days of discharge.	The PIHP calculated this indicator in compliance with MDHHS Codebook specifications.	R
#13	The percent of adults with developmental disabilities served, who live in a private residence alone, with spouse, or non-relative(s).	MDHHS calculated this indicator in compliance with MDHHS Codebook specifications.	R
#14	The percent of adults with serious mental illness served, who live in a private residence alone, with spouse, or non-relative(s).	MDHHS calculated this indicator in compliance with MDHHS Codebook specifications.	R

## Appendix A. Data Integration and Control Findings

### Documentation Worksheet

<b>PIHP Name:</b>	Mid-State Health Network
<b>On-Site Visit Date:</b>	July 17, 2018
<b>Reviewers:</b>	Tanishia Bailey, BA; Kari Vanderslice, MBA

Data Integration and Control Element	Met	Not Met	N/A	Comments
<b>Accuracy of data transfers to assigned performance indicator data repository</b>				
The PIHP accurately and completely processes transfer data from the transaction files (e.g., membership, provider, encounter/claims) into the performance indicator data repository used to keep the data until the calculations of the performance indicators have been completed and validated.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Samples of data from performance indicator data repository are complete and accurate.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<b>Accuracy of file consolidations, extracts, and derivations</b>				
The PIHP's processes to consolidate diversified files and to extract required information from the performance indicator data repository are appropriate.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Actual results of file consolidations or extracts are consistent with those that should have resulted according to documented algorithms or specifications.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Procedures for coordinating the activities of multiple subcontractors ensure the accurate, timely, and complete integration of data into the performance indicator database.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Computer program reports or documentation reflect vendor coordination activities, and no data necessary for performance indicator reporting are lost or inappropriately modified during transfer.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
<b>If the PIHP uses a performance indicator data repository, its structure and format facilitate any required programming necessary to calculate and report required performance indicators.</b>				
The performance indicator data repository's design, program flow charts, and source code enables analyses and reports.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Proper linkage mechanisms are employed to join data from all necessary sources (e.g., identifying a member with a given disease/condition).	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

Data Integration and Control Element	Met	Not Met	N/A	Comments
<b>Assurance of effective management of report production and of the reporting software.</b>				
Documentation governing the production process, including PIHP production activity logs and the PIHP staff review of report runs, is adequate.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Prescribed data cutoff dates are followed.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
The PIHP retains copies of files or databases used for performance indicator reporting in case results need to be reproduced.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
The reporting software program is properly documented with respect to every aspect of the performance indicator data repository, including building, maintaining, managing, testing, and report production.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
The PIHP's processes and documentation comply with the PIHP standards associated with reporting program specifications, code review, and testing.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

## Appendix B. Denominator and Numerator Validation Findings

### Reviewer Worksheet

<b>PIHP Name:</b>	Mid-State Health Network
<b>On-Site Visit Date:</b>	July 17, 2018
<b>Reviewers:</b>	Tanishia Bailey, BA; Kari Vanderslice, MBA

Denominator Validation Findings for Mid-State Health Network				
Audit Element	Met	Not Met	N/A	Comments
For each of the performance indicators, all members of the relevant populations identified in the specifications are included in the population from which the denominator is produced.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Adequate programming logic or source code exists to appropriately identify all relevant members of the specified denominator population for each of the performance indicators.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
The PIHP correctly calculates member months and member years if applicable to the performance indicator.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
The PIHP properly evaluates the completeness and accuracy of any codes used to identify medical events, such as diagnoses, procedures, or prescriptions, and these codes are appropriately identified and applied as specified in each performance indicator.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
If any time parameters are required by the specifications for the performance indicator, they are followed (e.g., cutoff dates for data collection, counting 30 calendar days after discharge from a hospital, etc.).	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Exclusion criteria included in the performance indicator specifications are followed.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Systems or methods used by the PIHP to estimate populations when they cannot be accurately or completely counted (e.g., newborns) are valid.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

Numerator Validation Findings for Mid-State Health Network				
Audit Element	Met	Not Met	N/A	Comments
The PIHP uses the appropriate data, including linked data from separate data sets, to identify the entire at-risk population.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Qualifying medical events (such as diagnoses, procedures, prescriptions, etc.) are properly identified and confirmed for inclusion in terms of time and services.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
The PIHP avoids or eliminates all double-counted members or numerator events.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Any nonstandard codes used in determining the numerator are mapped to a standard coding scheme in a manner that is consistent, complete, and reproducible, as evidenced by a review of the programming logic or a demonstration of the program.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
If any time parameters are required by the specifications for the performance indicator, they are followed (i.e., the indicator event occurred during the time period specified or defined in the specifications).	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

## Appendix C. Performance Measure Results

### Indicator #1

The percentage of Medicaid beneficiaries receiving a pre-admission screening for psychiatric inpatient care for whom the disposition was completed within three hours. *Standard=95%*

**Table C-1—Indicator #1: Access—Timeliness/Inpatient Screening  
for Mid-State Health Network**

1. Population	2. # of Emergency Referrals for Inpatient Screening During the Time Period	3. # of Dispositions About Emergency Referrals Completed Within Three Hours or Less	4. % of Emergency Referrals Completed Within the Time Standard
Children	702	700	99.72%
Adults	2,315	2,299	99.31%

### Indicator #2

The percentage of new Medicaid beneficiaries during the quarter receiving a face-to-face assessment with a professional within 14 calendar days of a non-emergency request for service. *Standard=95%*

**Table C-2—Indicator #2: Access—Timeliness/First Request  
for Mid-State Health Network**

1. Population	2. # of New Persons Receiving an Initial Non-Emergent Professional Assessment Following a First Request	3. # of New Persons From Col 2 Who Are Exceptions	4. Net # of New Persons Receiving an Initial Assessment (Col 2 Minus Col 3)	5. # of Persons From Col 4 Receiving an Initial Assessment Within 14 Calendar Days of First Request	6. % of Persons Receiving an Initial Assessment Within 14 Calendar Days of First Request
MI—Children	1,193	140	1,053	1,040	98.77%
MI—Adults	1,712	150	1,562	1,548	99.10%
DD—Children	72	1	71	71	100.00%
DD—Adults	90	5	85	85	100.00%
SA	1,205	94	1,111	1,096	98.65%
TOTAL	4,272	390	3,882	3,840	98.92%

### Indicator #3

The percentage of new Medicaid beneficiaries during the quarter starting any needed ongoing service within 14 days of a non-emergent face-to-face assessment with a professional. *Standard=95% within 14 days*

**Table C-3—Indicator #3: Access—Timeliness/First Service  
for Mid-State Health Network**

1. Population	2. # of New Persons Who Started Face-to-Face Service During the Period	3. # of New Persons From Col 2 Who Are Exceptions	4. Net # of Persons Who Started Service (Col 2 Minus Col 3)	5. # of Persons From Col 4 Who Started a Face-to-Face Service Within 14 Days of a Face-to-Face Assessment With a Professional	6. % of Persons Who Started Service Within 14 days of Assessment
MI—Children	1,013	226	787	752	95.55%
MI—Adults	1,490	299	1,191	1,166	97.90%
DD—Children	76	17	59	49	83.05%
DD—Adults	84	18	66	66	100.00%
SA	1,003	0	1,003	1,001	99.80%
TOTAL	3,666	560	3,106	3,034	97.68%

### Indicator #4a

The percentage of discharges from a psychiatric inpatient unit during the quarter that were seen for follow-up care within 7 days. *Standard=95%*

**Table C-4—Indicator #4a: Access—Continuity of Care  
for Mid-State Health Network**

1. Population	2. # of Discharges From a Psychiatric Inpatient Unit	3. # of Discharges From Col 2 That Are Exceptions	4. # of Net Discharges (Col 2 Minus Col 3)	5. # of Discharges from Col 4 Followed Up by PIHP Within 7 Days	6. % of Persons Discharged Seen Within 7 Days
Children	168	45	123	123	100.00%
Adults	779	285	494	480	97.17%

## Indicator #4b

The percentage of discharges from a substance abuse detox unit during the quarter that were seen for follow-up care within 7 days. *Standard=95%*

**Table C-5—Indicator #4b: Access—Continuity of Care  
for Mid-State Health Network**

1. Population	2. # of Discharges From a Substance Abuse Detox Unit	3. # of Discharges From Col 2 That Are Exceptions	4. # of Net Discharges (Col 2 Minus Col 3)	5. # of Discharges From Col 4 Followed Up by CMHSP/PIHP Within 7 Days	6. % of Persons Discharged Seen Within 7 Days
Consumers	418	180	238	233	97.90%

## Indicator #5

The percent of Medicaid recipients having received PIHP managed services.

**Table C-6—Indicator #5: Access—Penetration Rate  
for Mid-State Health Network**

Total Medicaid Beneficiaries Served	# of Area Medicaid Recipients	Penetration Rate
31,784	397,635	7.99%

## Indicator #6

The percent of Habilitation Supports Waiver (HSW) enrollees during the quarter with encounters in data warehouse who are receiving at least one HSW service per month that is not supports coordination.

**Table C-7—Indicator #6: Adequacy/Appropriateness—Habilitation Supports Waiver  
for Mid-State Health Network**

Population	Total # of HSW Enrollees	# of HSW Enrollees Receiving at Least One HSW Service Other Than Supports Coordination	HSW Rate
HSW Enrollees	1,606	1,550	96.51%

## Indicator #8

The percent of (a) adults with mental illness, the percent of (b) adults with developmental disabilities, and the percent of (c) adults dually diagnosed with mental illness/developmental disabilities served by the CMHSPs and PIHPs who are employed competitively.

**Table C-8—Indicator #8: Outcomes—Competitive Employment  
for Mid-State Health Network**

Population	Total # of Enrollees	# of Enrollees Missing Employment Status	Total # of Enrollees (Excludes Missing)	# of Enrollees Who Are Competitively Employed	Competitive Employment Rate (Excludes Missing)
MI—Adults	19,141	74	19,067	2,931	15.37%
DD—Adults	3,439	3	3,436	310	9.02%
MI and DD—Adults	2,605	1	2,604	224	8.60%

## Indicator #9

The percent of (a) adults with mental illness, the percent of (b) adults with developmental disabilities, and the percent of (c) adults dually diagnosed with mental illness/developmental disabilities served by the CMHSPs and PIHPs who earned minimum wage or more from any employment activities.

**Table C-9—Indicator #9: Outcomes—Minimum Wage  
for Mid-State Health Network**

Population	Total # of Enrollees	# of Enrollees Minimum Wage Status Not Applicable or Not Collected at Site	# of Enrollees Missing Minimum Wage Status	Total # of Enrollees (Excludes Not Applicable, Not Collected, and Missing)	# of Enrollees Who Earn Minimum Wage or More	Minimum Wage Rate (Excludes Not Applicable, Not Collected, and Missing)
MI—Adults	3,056	183	105	2,768	2,542	91.84%
DD—Adults	893	496	9	388	310	79.90%
MI and DD—Adults	599	350	3	246	199	80.89%

## Indicator #10

The percentage of readmissions of MI and DD children and adults during the quarter to an inpatient psychiatric unit within 30 days of discharge. *Standard=15% or less*

**Table C-10—Indicator #10: Outcomes—Inpatient Recidivism  
for Mid-State Health Network**

1. Population	2. # of Discharges From a Psychiatric Inpatient Care During the Reporting Period	3. # of Discharges From Col 2 That Are Exceptions	4. Net # of Discharges (Col 2 Minus Col 3)	5. # of Discharges (From Col 4) Readmitted to Inpatient Care Within 30 Days of Discharge	6. % of Discharges Readmitted to Inpatient Care Within 30 Days of Discharge
MI and DD—Children	168	0	168	17	10.12%
MI and DD—Adults	787	6	781	71	9.09%

## Indicator #13

The percent of adults with developmental disabilities served, who live in a private residence alone, with spouse, or non-relative(s).

**Table C-11—Indicator #13: Outcomes—Private Residence  
for Mid-State Health Network**

Population	Total # of Enrollees	# of Enrollees Who Live in a Private Residence Alone, With Spouse, or Non-Relative(s)	Private Residence Rate
DD—Adults	3,439	687	19.98%

## Indicator #14

The percent of adults with serious mental illness served, who live in a private residence alone, with spouse, or non-relative(s).

**Table C-12—Indicator #14: Outcomes—Private Residence-MI  
for Mid-State Health Network**

Population	Total # of Enrollees	# of Enrollees Who Live in a Private Residence Alone, With Spouse, or Non-Relative(s)	Private Residence Rate
MI—Adults	19,141	9,663	50.48%

## Behavioral Health Treatment Episode Data Set (BH-TEDS) Data Elements

The BH-TEDS data elements in Michigan PIHP performance indicator reporting are displayed in Table C-13. The table depicts the level of completion of specific data elements within the BH-TEDS data file that the PIHP submitted to MDHHS. Shown are the percent complete and the indicators for which the data elements were used. Data in the “Percent Complete” column were provided by MDHHS.

**Table C-13—BH-TEDS Data Elements in Performance Indicator Reporting  
for Mid-State Health Network**

BH-TEDS Data Element	Percent Complete SFY 2017	Percent Complete 1st Quarter SFY 2018	Quarterly and Annual Indicators Impacted
Age*	100.00%	100.00%	1, 2, 3, 4, 8, 9, 10, 13, 14
Disability Designation*	94.68%	96.08%	2, 3, 8, 9, 10, 13, 14
Employment Status*	99.47%	99.68%	8, 9
Minimum Wage*	98.02%	98.70%	9

\* Based on the PIHP/MDHHS contract, 85 percent of records must contain a value in this field, and the value must be within acceptable ranges.